

MISSION STATEMENT

The objective of the Southern North Sea Pool is to contribute to maximizing the economic life span of operators' offshore assets, by deploying smart logistic solutions. The pillars to achieve this objective are:

- *To conduct the operations in a safe, ethical, transparent and environmentally sound manner;*
- *To conduct all activities in compliance with all laws and regulations and in accordance with participants particular safety management systems in conjunction with the Southern North Sea Pool agreements;*
- *To deploy smart logistic solutions, such as vessel sharing, to maximise the effectiveness and efficiency of the participants' offshore supply chain.*

The participants of the Southern North Sea Pool will meet frequently through established committees to ensure that all personnel involved will perform all work in accordance with the mission statement.

SPIRIT ENERGY NEDERLAND B.V.



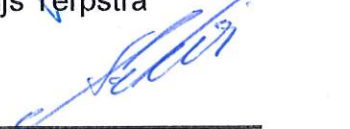
Name: Vincent van Bugnum

DANA PETROLEUM NETHERLANDS B.V.



Name: Thijs Terpstra

ENGIE E&P NEDERLAND B.V.



Name: Ton de Vries

NEDERLANDSE AARDOLIE MAATSCHAPPIJ B.V.



Name: Bernd Heisler

Southern North Sea Pool MISSION STATEMENT

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Name: Henk Bosman

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TOTAL E&P NEDERLAND B.V.



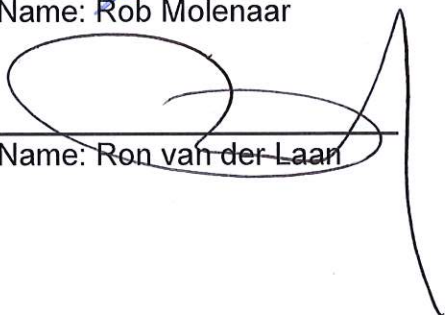
Name: Huib Giesberts

WINTERSHALL NOORDZEE B.V.



Name: Rob Molenaar

PETERSON DEN HELDER B.V.



Name: Ron van der Laan